SECOND START

AUDITED FINANCIAL STATEMENTS

FOR THE YEARS ENDED
JUNE 30, 2025 AND 2024

INDEX TO FINANCIAL STATEMENTS

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Second Start

Opinion

We have audited the accompanying financial statements of Second Start (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Second Start as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Second Start and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Second Start's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Second Start's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Second Start's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of support and revenues, expenses and changes in net assets are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Emphasis of Matter

As discussed in Note U to the financial statements, the financial statements have been restated to correct a misstatement. Our opinion is not modified with respect to this matter.

Very truly yours,

Mason + Rich, P.A.

MASON + RICH PROFESSIONAL ASSOCIATION
Certified Public Accountants
Concord, New Hampshire
December 15, 2025

SECOND START
STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2025 AND 2024

ASSETS

	2025	2024
CURRENT ASSETS		
Cash and Cash Equivalents	$ 718,951	$ 610,422
Accounts Receivable, Net of Allowance	146,120	145,002
Grants Receivable	187,204	179,217
Prepaid Expenses	79,957	74,000
Certificates of Deposit - Short-Term	200,094	199,936
Investments	549,617	507,130
Total Current Assets	1,881,943	1,715,707
PROPERTY AND EQUIPMENT		
Property and Equipment	3,419,502	3,353,835
Less Accumulated Depreciation	(2,228,407)	(2,098,805)
Net Property and Equipment	1,191,095	1,255,030
OTHER ASSETS		
Certificates of Deposit - Long-Term	199,666	199,088
Total Other Assets	199,666	199,088
TOTAL ASSETS	$ 3,272,704	$ 3,169,825

LIABILITIES AND NET ASSETS

	2025	2024
CURRENT LIABILITIES		
Current Portion of Long-Term Debt	$ 13,274	$ 11,255
Accounts Payable	37,482	65,063
Accrued Payroll and Payroll Taxes	226,171	223,906
Accrued Retirement	75,000	-
Accrued Vacation	22,195	36,741
Deferred Revenue	55,300	59,843
Total Current Liabilities	429,422	396,808
LONG-TERM LIABILITIES		
Long-Term Debt, Net of Current Portion	-	13,297
Total Long-Term Liabilities	-	13,297
TOTAL LIABILITIES	429,422	410,105
NET ASSETS		
Net Assets Without Donor Restrictions	2,843,282	2,759,720
TOTAL NET ASSETS	2,843,282	2,759,720
TOTAL LIABILITIES AND NET ASSETS	$ 3,272,704	$ 3,169,825

The Accompanying Notes are an Integral Part of These Financial Statements

SECOND START

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED JUNE 30, 2025 AND 2024

	2025	2024
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS SUPPORT AND REVENUE		
Grants from Governmental Agencies	$ 1,287,363	$ 1,226,542
Private Fees	1,202,457	1,108,546
Fees from Governmental Agencies	2,140,253	1,686,301
Miscellaneous Income	43,141	13,291
Private Grants	-	40,000
Contributions of Cash and Other Financial Assets	48,553	23,884
Contributions of Nonfinancial Assets	18,900	18,900
United Way	16,234	21,829
Fundraising Income	10,776	35,726
Investment Income, Net of Fees	74,054	39,897
Total Support and Revenue	4,841,731	4,214,916
TOTAL SUPPORT, REVENUE, AND OTHER NET ASSETS WITHOUT DONOR RESTRICTIONS	4,841,731	4,214,916
FUNCTIONAL EXPENSES AND LOSSES		
Functional Expenses		
Program Services	4,270,786	3,666,429
Management and General	467,365	419,318
Fundraising	20,018	74,035
Total Functional Expenses	4,758,169	4,159,782
INCREASE (DECREASE) IN TOTAL NET ASSETS WITHOUT DONOR RESTRICTIONS	83,562	55,134
NET ASSETS, BEGINNING OF YEAR	2,759,720	2,704,586
NET ASSETS, END OF YEAR	$ 2,843,282	$ 2,759,720

The Accompanying Notes are an Integral Part of These Financial Statements

SECOND START
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2025

	Program Services	Management and General	Fundraising	Total
Advertising	$ 472	$ 510	$ -	$ 982
Bad Debt	33,710	-	-	33,710
Conference and Meetings	72,346	-	-	72,346
Depreciation	79,476	50,125	-	129,601
Dues and Membership	46,523	6,298	-	52,821
Employee Benefits	273,009	19,085	-	292,094
Fundraising	-	-	100	100
Information Technology	21,055	2,306	-	23,361
Instructional Materials	2,520	-	-	2,520
Insurance	60,129	6,766	-	66,895
Interest	180	-	-	180
Miscellaneous	5,383	1,997	-	7,380
Occupancy	173,763	37,537	-	211,300
Office	23,403	6,351	-	29,754
Payroll Taxes	210,524	13,675	1,309	225,508
Professional Fees	150,086	115,803	-	265,889
Retirement	69,135	4,365	1,500	75,000
Salaries and Wages	2,833,902	196,030	17,109	3,047,041
Staff Development	21,279	1,687	-	22,966
Stipends and Discounts	20,803	-	-	20,803
Supplies	149,496	4,650	-	154,146
Travel	23,592	180	-	23,772
Total Functional Expenses	$ 4,270,786	$ 467,365	$ 20,018	$ 4,758,169

The Accompanying Notes are an Integral Part of These Financial Statements

SECOND START
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2024

	Program Services	Management and General	Fundraising	Total
Advertising	$ 1,771	$ 75	$ -	$ 1,846
Bad Debt	1,430	-	-	1,430
Conference and Meetings	35,941	-	-	35,941
Depreciation	87,034	37,593	-	124,627
Dues and Membership	9,979	7,367	-	17,346
Employee Benefits	194,280	29,374	-	223,654
Fundraising	-	-	58,234	58,234
Information Technology	13,457	10,956	-	24,413
Instructional Materials	6,224	-	-	6,224
Insurance	54,808	6,591	-	61,399
Interest	306	-	-	306
Miscellaneous	4,895	445	-	5,340
Occupancy	155,525	42,569	-	198,094
Office	10,427	17,031	-	27,458
Payroll Taxes	182,172	16,538	1,133	199,843
Professional Fees	256,088	22,995	-	279,083
Salaries and Wages	2,455,826	222,404	14,668	2,692,898
Staff Development	9,653	294	-	9,947
Stipends and Discounts	12,428	-	-	12,428
Supplies	153,808	5,086	-	158,894
Travel	20,377	-	-	20,377
Total Functional Expenses	$ 3,666,429	$ 419,318	$ 74,035	$ 4,159,782

The Accompanying Notes are an Integral Part of These Financial Statements

SECOND START

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED JUNE 30, 2025 AND 2024

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase (Decrease) in Net Assets	$ 83,562	$ 55,134
Adjustments to Reconcile Increase (Decrease) in Net Assets to Net Cash Provided by (Used in) Operating Activities:		
Depreciation	129,601	124,627
Provision for Bad Debt	33,710	1,430
Changes in Investments	(33,748)	(6,154)
(Increase) Decrease in Operating Assets:		
Accounts Receivable, Net of Allowance	(34,828)	63,377
Grants Receivable	(7,987)	(55,148)
Prepaid Expenses	(5,957)	(19,465)
Increase (Decrease) in Operating Liabilities:		
Accounts Payable	(27,581)	19,933
Accrued Payroll and Payroll Taxes	2,265	12,878
Accrued Retirement	75,000	-
Accrued Vacation	(14,546)	3,509
Deferred Revenue	(4,543)	(15,512)
Total Adjustments	111,386	129,475
Net Cash Provided by (Used in) Operating Activities	194,948	184,609
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of Property and Equipment	(65,666)	(46,269)
Proceeds From Redemption of Certificate of Deposits	200,000	600,000
Purchases of Certificate of Deposits	(200,000)	(1,000,000)
Purchases of Investments	(9,475)	(500,000)
Net Cash Provided by (Used in) Investing Activities	(75,141)	(946,269)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of Long-Term Debt	(11,278)	(11,144)
Net Cash Provided by (Used in) Financing Activities	(11,278)	(11,144)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	108,529	(772,804)
Cash and Cash Equivalents, Beginning of Year	610,422	1,383,226
Cash and Cash Equivalents, End of Year	$ 718,951	$ 610,422
Supplemental Disclosure of Cash Flow Information:		
Cash Paid During the Year For:		
Interest	$ 180	$ 306

The Accompanying Notes are an Integral Part of These Financial Statements

A | NATURE OF ACTIVITIES

Second Start (the "Organization") is a private nonprofit education corporation which has been in existence since 1970. Second Start is committed to improving the economic and educational wellbeing of New Hampshire residents. Its goal is to help people become more productive workers, family members, and community citizens. Within these opportunities, the Organization offers a variety of programs, each serving participants in ways that meet their needs.

The programs available at Second Start are as follows:

Special Education (SPED) – The Special Education Program was established in 1979 and accounts for the proceeds of an education program that serves coded special needs students ages 14-21 from local school districts in the greater Concord area.

Transitional Employment Training Program (TET) – The TET Program was established in 1984 and accounts for proceeds and expenses used to provide a vocationally oriented program designed to develop personal and social responsibility, workforce readiness, and provide experiential training and coursework for adolescents.

Alternative High School (AHS) – The Alternative High School Program was established in 1976 and accounts for the proceeds and expenses of an alternative academic program for adolescents previously unsuccessful in public high school programs. Students are not coded for special education services.

Student Assistance Program (SAP) – The Student Assistance Program is a drug education, prevention, and early identification program designed for public school students. The Student Assistance Program was started in 1984 and accounts for the proceeds and expenses associated with the student assistance services for the local school districts as well as programs for the Second Start Alternative High School and special education students.

Adult Education and Literacy (AEL) – The Adult Education and Literacy Program includes both Adult Basic Education (ABE) and Adult Learner Services (ALS). The ABE Program was established in 1971 and accounts for the proceeds and expenses for providing remedial academic programs for adults from the most basic levels through preparation for the High School Equivalency Exam (HiSET) as well as English as a second language classes. The program also includes academic and vocational counseling for students. The program includes fees and expenses for providing HiSET Testing services and administering staff development for ABE/ESL teachers statewide. The ALS Program was established in 1983 and accounts for proceeds and expenses used to help adults increase their reading and math skills through the aid of volunteer tutors. This program also includes services to foreign-speaking and refugee students to increase their English skills. Under this program, the Organization also must comply with the regulations outlined in the Workforce Innovation and Opportunity Act.

Day Care Program – The Day Care Program was established in 1973 and accounts for proceeds and expenses used to care for children (ages 6 weeks to 12 years) of the general community while their parents are in classes, training programs, or working during the day. This program also includes services to protective custody referrals from the New Hampshire Department of Health and Human Services.

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Welcoming Concord – The Welcoming Concord program was established in 2015 and accounts for proceeds and expenses used to increase social inclusion and integration of immigrants and refugees in targeted New Hampshire communities.

B | SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of the Organization is presented to assist in understanding these financial statements. The financial statements and notes are the representations of the Organization's management who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles (GAAP) in the United States of America and have been consistently applied in the preparation of the financial statements.

Basis of Accounting
The Organization uses the accrual basis of accounting in its financial statements. Under this basis, revenue is recognized when earned rather than when payment is received, and expenses and purchases of assets are recognized when the obligation is incurred rather than when the cash is disbursed.

Cash and Cash Equivalents
For purposes of the statements of cash flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents. Cash and cash equivalents includes cash on hand, demand deposits, and investments in money market funds. The Organization had cash equivalents of $156,574 and $126,871 for the years ended June 30, 2025 and 2024, respectively.

Contract Assets and Liabilities
Accounts Receivable
Accounts receivable consists of private fees due from the daycare program and revenue from school districts for various programs. Accounts receivable are stated at the amount management expects to collect from outstanding balances. Management estimates the allowance for expected credit losses under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 326, *Financial Instruments – Credit Losses*, using relevant information from internal and external sources, historical experience, the age of the accounts receivable balance, current economic conditions, and reasonable and supportable forecasts. Management has provided an allowance for credit losses of $27,999 at June 30, 2025; there is no allowance for the year ended June 30, 2024. Credit losses amounted to $33,710 and $1,430 for the years ended June 30, 2025 and 2024, respectively. The Organization does not charge interest on accounts receivable.

Deferred Revenue
Deferred revenue represents payments received from customers prior to the satisfaction of the corresponding performance obligations. Revenue is recognized once the corresponding performance obligations are satisfied based on the contract with the customer.

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Grants Receivable
Grants receivable are amounts due for reimbursement from grant agencies. No allowance is recorded because all amounts are expected to be fully reimbursed by the federal and state governments. Interest is not permissible on any past due grant receivable balances.

Contributions and Promises to Give
Contributions are recognized under FASB Accounting Standards Update (ASU) 2018-08, *Not-For-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. Under FASB ASU 2018-08, contributions are not recognized as revenue if there are donor-imposed conditions and barriers that must be overcome before the Organization is entitled to the assets transferred. Conditional contributions can exist if the Organization has limited discretion over how the resources are spent and the contributor retains a right of return to the resources provided if the conditions are not met. If contributions are received prior to the satisfaction of the donor-imposed conditions and barriers, the advanced receipt of funds would be recorded as deferred revenue on the statement of financial position. Once conditions have been substantially met, the contributions are recognized as revenue and classified as net assets with or without donor restrictions depending on remaining donor restrictions.

Investments
The Organization carries investments in marketable securities at their fair value on the statement of financial position. Purchases and gifted securities are recorded at fair-market value on the date of the acquisition or gift, net of any brokerage fees. Investment income is considered a change in net assets without donor restrictions, unless restricted by a donor's explicit stipulation or law. Realized and unrealized gains and losses on securities in the investment portfolio are allocated to net assets on a specific-identification basis and are included as a component of the changes in net assets without donor restrictions or net assets with donor restrictions depending on donor specifications.

Property and Equipment
The Organization's property and equipment policy is to capitalize individual purchases, renewals and betterments in excess of $5,000. Maintenance, repairs and minor renewals are charged to expense as incurred. Periodically, management evaluates property and equipment for impairment when events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. When items of property and equipment are sold or retired, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is included in the statement of activities and changes in net assets. These items are depreciated using the straight-line method over their estimated useful lives as follows:

Building and Improvements	40 years
Furniture and Equipment	5 years
Leasehold Improvements	5 - 30 years

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Net Assets
The Organization reports its net assets as required by FASB ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*. Under FASB ASU 2016-14, the Organization is required to report information regarding its financial position and activities to the following classes: net assets without donor restrictions and net assets with donor restrictions. Descriptions of the net asset categories included in the Organization's financial statements are as follows:

> Net assets without donor restrictions include revenues and expenses and contributions which are not subject to any donor-imposed restrictions. Net assets without donor restrictions can be designated by the Board of Directors for special projects and expenditures.
>
> Net assets with donor restrictions include contributions for which time restrictions or donor-imposed restrictions have not yet been met. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restriction. Net assets with donor restrictions also include gifts which require, by donor restriction, that the corpus be invested in perpetuity and only the income or portion therefore (excluding gains restricted by state statute) be made available for program operations in accordance with donor restrictions.

Revenue Recognition
The Organization recognizes revenue under FASB ASC 606, *Revenue from Contracts with Customers,* from its daycare services, adolescent services, adult education services, Student Assistance Network (SAN) services, and the New American Driving School.

The First Start Children's Center provides daycare services for early education, preschool, and elementary age students from the greater Concord area in a full-service childcare center. Revenue generated from daycare services is primarily comprised of direct weekly tuition payments from parents and fees subsidized by the State of New Hampshire. Revenue from daycare services are considered a single performance obligation although services provided to the students may include a variety of academic and extracurricular activities that cater to the needs of the students.

Daycare revenue is recognized over time as long as the student is enrolled in the program. Tuition is billed on a weekly basis and the Organization has an enforceable right to payment until the time the student provides notice of cancellation even if the child is absent due to personal time or sickness. The input method is used based on the number of students enrolled. Daycare services can be cancelled at any time; however, the customer is responsible for the tuition and/or expenses incurred by the Organization prior to cancellation. Refundable deposits are collected prior to enrollment in order to hold a child's place in the program and are included in deferred revenue on the statement of financial position.

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Revenue is recognized from deposits if the child has an outstanding balance upon leaving the program or if the family does not notify the Organization of cancellation of enrollment within two weeks from the scheduled start date. Overall, there is no significant impact from deposits to the financial statements. Sibling discounts of 10% of the lower tuition is offered to families; however, the discount cannot be applied to any additional fees such as late fees. In addition, employees can receive an additional 15% discount, adjusted after any sibling discount has been applied. There is no significant impact from discounts to the financial statements as they are recognized weekly and are not dependent on past or future services.

The Organization provides educational programs to adolescent students through their Alternative High School (AHS), including its Middle School Alternative Program (MAP), Special Education (SPED), and Transitional Employment and Training (TET) programs. Services for the AHS, MAP, SPED, and TET programs are offered to students through the Organization's on-site classrooms. The Department of Education sets a fixed fee rate for SPED programs. Revenue from adolescent programs are considered a single performance obligation although services provided to the students may include a variety of academic, extracurricular, and counseling activities that cater to the needs of the students. The Organization has a contract with a local school district to provide on-site AHS, MAP, SPED, and TET services to a fixed number of students each academic year. The fees to provide these services are established prior to the academic year and are paid to the Organization bi-annually. The Organization can also provide these services under separate contracts with other local school districts whereby tuition is based on the number of students enrolled. The input method is used based on the number of students enrolled.

Additionally, the Organization has contracts with local school districts to provide off-site Student Assistance Program (SAP) services administered at the local school districts during the academic year. The fees to provide these services are established prior to the school year and are paid to the Organization on a monthly basis as services are provided. The input method is used based on the number of hours worked by the SAP counselors. Revenue for these contracts are fully recognized by year end because all of the benefits have been transferred by the end of the year and there are no open contracts.

The Organization provides educational programs to adult students through their High School Equivalency Test (HiSET) preparation, Adult Diploma programs, English as a Second Language classes, and Adult Learner Services that provide tutoring and one-on-one assistance to New Hampshire residents. These programs are offered to students through the Organization's on-site or virtual classrooms. Revenue from adult programs is considered a single performance obligation although services provided to the students may include a variety of academic and instructional activities that cater to the needs of the students. Revenue is recognized over time for these services over the course of the program. The input method is used based on the number of students enrolled.

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The Organization is also a test administration center for students to test for their HiSET administered by the Educational Testing Service (ETS). Tests are scheduled over the course of two days and appointments and exam fees are administered by ETS. HiSET testing is considered a single obligation as the Organization is only responsible for administering the test to participants. Revenue from HiSET testing is recognized at the point in time and is received once the participant has completed the test. The input method is used based on the number of students enrolled.

The Organization provides technical assistance and training to SAP counselors and school administrators who are qualified to participate in the Student Assistance Network (SAN) program in New Hampshire. Revenue is billed under a time and materials contract by a third-party administrator at a set rate per day plus out-of-pocket expenses. Services are provided based on the needs of each SAP counselor over the course of the academic year, therefore, the revenue is incurred over time as the services are provided. SAN revenue is considered a single obligation as the Organization's services are customized to each SAP program. Revenue for these contracts are fully recognized by year end because all of the benefits have been transferred by the end of the year and there are no open contracts. The input method is used based on the number of hours worked by the SAP counselors.

The Organization provides driver education classes to New American adults through an eight-week course that includes classroom instruction and in-car driving lessons through its Welcoming Concord program. The cost of the course can be paid in full at the time of registration or in three equal installments over the course of the instruction. Services provided through the New American Driving School is considered a single obligation because both the classroom instruction and in-car driving lessons are required in order to obtain a driver's license in the State of New Hampshire. Revenue is recognized over time for these services over the course of the program. The input method is used based on the number of students enrolled.

All of the Organization's contracts are one year or less in length. As a result, costs associated to obtain a contract is recognized as expense in the period incurred. The quoted transaction price for adolescent services, adult education services, SAN services, and the New American Driving School does not include variable considerations and there are no discounts or non-cash considerations. The Organization does not have any significant financing components to its contracts.

Functional Allocation of Expenses
The costs of providing the Organization's program and other activities have been summarized on the functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Salaries and related expenses are allocated to the various program and supporting services based on actual or estimated time employees spend on each function. The remaining expenses are specifically allocated whenever practical, and depreciation is allocated based on space utilization. General administrative expenses are allocated to each program based on the direct expenses incurred for each program or estimated usage based on time spent on each function of the staff.

Donated Materials and Services
Contributed goods and services are reported at their fair value if such goods or services create or enhance nonfinancial assets, or would have been purchased if not provided by contribution.

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A number of unpaid volunteers have made significant contributions of their time and talent to the Organization's programs. However, these services do not meet the criteria for recognition as contributed services and, therefore, are not reflected in the financial statements. See Note N for additional information regarding donated facilities and services.

Contributed property and equipment is recorded at fair value at the date of donation. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulation, contributions of property and equipment are recorded as unrestricted support. The Organization received no contributed property for the years ended June 30, 2025 and 2024.

Advertising
The Organization conducts non-direct response advertising. These costs are expensed as incurred. Advertising costs were $982 and $1,846 for the years ended June 30, 2025 and 2024, respectively.

Income Taxes
Management evaluates its tax position in accordance with FASB ASC 740-10, *Accounting for Uncertain Tax Positions,* which prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return and also provides guidance on various related matters such as de-recognition, interest, penalties, and disclosures required. The Organization's policy is to recognize interest and penalties related to unrecognized tax benefits as tax expense.

Fair Value Measurements
The topic of FASB ASC 820-10, *Fair Value Measurement*, defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. FASB ASC 820-10 is effective for financial statements issued for fiscal years beginning after November 15, 2007 for all financial assets and liabilities and any other assets and liabilities that are recognized or disclosed at fair value on a recurring basis.

In addition to defining fair value, FASB ASC 820-10 expands the disclosure requirements around fair value and establishes a fair value hierarchy for valuation inputs. The hierarchy prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels which are determined by the lowest level input that is significant to the fair value measurement in its entirety. These levels are:

Level one – inputs are based upon unadjusted quoted prices for identical instruments traded in active markets. All of the Organization's investments are level 1 inputs at June 30, 2025 and 2024; see Note G.

Level two – inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities. The Organization did not have level 2 inputs at June 30, 2025 and 2024.

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Level three – inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option-pricing models, discounted cash flow models, and similar techniques. The Organization did not have level 3 inputs at June 30, 2025 and 2024.

Use of Estimates

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain amounts reported in the financial statements and accompanying notes. Actual results experienced by the Organization may differ from management's estimates.

C | ADOPTION OF NEW ACCOUNTING STANDARD

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, which provided new guidance on the measurement of current expected credit losses (CECL) on financial instruments. The new standard has replaced the incurred loss methodology of recognizing credit losses on financial instruments with a methodology that estimates the expected credit loss on financial instruments and reflects the net amount expected to be collected on the financial instrument. FASB ASU 2016-13 requires certain financial assets to be measured at amortized cost net of an allowance for estimated credit losses, such that the net receivable represents the present value of expected cash collection. The new guidance also requires that certain financial assets be measured at amortized cost reflecting an allowance for estimated credit losses that are expected to occur over the life of the assets. This estimate must be based on all relevant information, such as historical information, current conditions, and reasonable and supportable forecasts that could impact the collectability of the amounts. The Organization adopted the new standard effective July 1, 2023, using the modified retrospective method.

Management has assessed the impact of FASB ASC 326 and has determined that FASB ASC 326 would have no material impact on beginning of year net assets as a result of implementing this new guidance. As a result, there are no material effects on the Organization's financial statements in the year of implementation.

D | ACCOUNTS RECEIVABLE, CONTRACT ASSETS AND LIABILITIES

Years Ended June 30,	Accounts Receivable	Deferred Revenue
2025	$ 146,120	$ 55,300
2024	145,002	59,843
Change	$ 1,118	$ (4,543)
2024	$ 145,002	$ 59,843
2023	209,809	75,355
Change	$ (64,807)	$ (15,512)

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Accounts receivable increased by $1,118 for the year ended June 30, 2025 due to timing and deferred revenue decreased by $4,543 due to timing.

Accounts receivable decreased by $64,807 for the year ended June 30, 2024 due to timing and deferred revenue decreased by $15,512 due to timing.

E | PROPERTY AND EQUIPMENT

Property and equipment consists of the following at June 30:

	2025	2024
Building and Improvements	$ 1,794,895	$ 1,771,643
Furniture and Equipment	349,597	348,282
Land	210,000	210,000
Leasehold Improvements	1,065,010	1,023,910
Total Property and Equipment	3,419,502	3,353,835
Less Accumulated Depreciation	(2,228,407)	(2,098,805)
Net Property and Equipment	$ 1,191,095	$ 1,255,030

Depreciation expense was $129,601 and $124,627 for the years ended June 30, 2025 and 2024, respectively.

F | INVESTMENTS

The Organization carries investments at their fair value in the accompanying statements of financial position.

Investments are held in custody by a financial institution and consists of the following:

June 30, 2025	Cost	Changes in Investment	Fair Value
Cash and Money Market Funds	$ 157,191	$ -	$ 157,191
Certificates of Deposit	400,000	(240)	399,760
Exchanged Traded & Closed End and Mutual Funds	521,752	27,865	549,617
Total Investments	$ 1,078,943	$ 27,625	$ 1,106,568

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June 30, 2024	Cost	Changes in Investment	Fair Value
Cash and Money Market Funds	$ 128,522	$ -	$ 128,522
Certificates of Deposit	400,000	(976)	399,024
Exchanged Traded & Closed End and Mutual Funds	500,847	6,283	507,130
Total Investments	$ 1,029,369	$ 5,307	$ 1,034,676

Investment proceeds and related changes in investments for the years ended June 30 are as follows:

	2025	2024
Interest and Dividends	$ 61,012	$ 35,040
Realized and Unrealized Gain (Loss)	18,637	5,307
Less Investment Fees	(5,595)	(450)
Total Changes in Investments	$ 74,054	$ 39,897

The Organization has invested cash in certificates of deposit which are classified as short-term and long-term. Short-term certificate of deposits were purchased with original maturities greater than three months and are set to mature at various dates within one year. Long-term certificate of deposits were purchased with maturities greater than one year.

G | FAIR VALUE MEASUREMENTS

Financial assets carried at fair value on a recurring basis consists of the following:

June 30, 2025	Level 1	Level 2	Level 3
Cash and Money Market Funds	$ 157,191	$ -	$ -
Certificate of Deposits	399,760	-	-
Fixed Income	-	-	-
Equities	-	-	-
Exchange Traded Funds	25,350	-	-
Mutual Funds	524,267	-	-
Total	$ 1,106,568	$ -	$ -

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June 30, 2024		Level 1		Level 2		Level 3
Cash and Money Market Funds	$	128,522	$	-	$	-
Certificate of Deposits		399,024				
Fixed Income		-		-		-
Equities		-		-		-
Exchange Traded Funds		15,890		-		-
Mutual Funds		491,240		-		-
Total	$	1,034,676	$	-	$	-

H | LINE OF CREDIT

The Organization maintains a revolving line of credit agreement with a local bank, which provides that it may borrow up to $600,000 at June 30, 2025 and 2024. The interest rate formula is based at 0.50% over the Wall Street Journal prime rate, which was 8.00% and 9.00% at June 30, 2025 and 2024, respectively. The agreement is collateralized by all business assets of the Organization. The Organization had no outstanding balance as of June 30, 2025 and 2024.

I | LONG-TERM DEBT

The Organization's long-term debt consists of the following at June 30:

		2025		2024
Installment note payable to NH Health and Education Facilities Authority, payable in monthly principal and interest installments of $954, with interest at a rate of 1.00% per annum. Secured by the vehicle.	$	13,274	$	24,552
Total Long-Term Debt		13,274		24,552
Less Current Portion of Long-Term Debt		(13,274)		(11,255)
Long-Term Debt, Net of Current Portion	$	-	$	13,297

Maturities of Long-Term Debt are as follows:

For the Years Ending June 30,		Amount
2026	$	13,274
Total	$	13,274

J | CORPORATE ORGANIZATION

The Organization is a voluntary organization under Chapter 292 of the New Hampshire Revised Statutes Annotated and therefore has no capital stock.

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K | NET ASSETS

There was no net assets with donor restrictions for the year ended June 30, 2025 and 2024. Additionally, there was $105,369 and $216 of Board Designated Funds set aside for capital and other repairs and maintenance projects at June 30, 2025 and 2024, respectively.

L | DISAGGREGATION OF REVENUE FROM CONTRACTS WITH CUSTOMERS

The following table disaggregates the Organization's revenue based on service line and timing of satisfaction of performance obligations for the years ended June 30:

	2025	2024
Services Transferred at a Point in Time		
High School Equivalent Test (HiSET) - Fees	$ -	$ 9,972
Services Transferred Over Time		
Daycare	1,169,057	1,098,061
Special Education (SPED)	116,431	116,989
Student Assistance Program (SAP & SAN)	882,312	604,955
Alternative High School (AHS & MAP)	553,646	504,749
Transitional Employment & Training (TET)	301,237	196,987
Adult Education & Literacy (AEL)	241,627	252,649
Welcoming Concord	33,400	10,485
Total Services Transferred Over Time	$ 3,342,710	$ 2,784,875
Total Revenue from Contracts with Customers	$ 3,342,710	$ 2,794,847

Various economic factors affect revenues and cash flows. There is no third-party financing and revenue and cash flows are generally concurrent. Services occur and transfer to the customer over various periods of time, depending on the program. Revenues and cash flows occur upon completion of the services.

M | LEASE AGREEMENTS

The Organization has entered into a long-term lease agreement for a building located at 450 North State Street, which is used to operate the Alternative High School program. Under the terms of the agreement, the Organization is responsible for maintaining the building but it not required to pay rent. Rent expense in recorded as an in-kind contribution as detailed in Note N.

In prior years, improvements were made to the property for the Organization's operational needs. These improvements were capitalized and are being depreciated over their estimated useful lives, ranging from five to thirty years. Depreciation expense was $15,561 and $12,070 for the years ended June 30, 2025 and 2024, respectively.

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N | CONTRIBUTED NONFINANCIAL ASSETS

Contributed nonfinancial assets consists of the following:

For the Years Ended June 30,		2025		2024
Rent	$	18,900	$	18,900

The Organization recognized in-kind contributions from donated rent as contributions of nonfinancial assets within the statements of activities. Unless otherwise noted, contributed nonfinancial assets did not have donor-imposed restrictions.

Donated rent consists of the fair market value (FMV) of leased space from the City of Concord based on a quoted triple net price per square foot basis, excluding real estate taxes that was used for its Alternative High School program. The Organization has an agreement with the City of Concord to use this building space until 2028.

The Organization receives in-kind services from volunteers who provides tutoring services to students. The volunteer services received are not specialized services, therefore, they are not reflected in these financial statements as support and expenses. The Organization received 1,280 and 911 of volunteer hours, with an estimated value of $38,400 and $27,330 for the years ended June 30, 2025 and 2024, respectively.

O | INCOME TAXES

The Organization is exempt from federal income tax under Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3). The Organization has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) and qualifies for deductible contributions.

For the years ended June 30, 2025 and 2024, management has evaluated its tax position in accordance with FASB ASC 740-10 and does not believe they have taken uncertain tax positions, therefore, a liability for income taxes associated with uncertain tax positions has not been recognized. Additionally, the Organization did not recognize interest or penalties resulting from tax liabilities associated with recognizing uncertain tax positions for the years ended June 30, 2025 and 2024.

The Organization is a non-profit organization; as a result, it files a federal Form 990, *Return of Organization Exempt from Income Tax*, and a New Hampshire Annual Report. In the normal course of business, the Organization is subject to examination by taxing authorities. With limited exceptions, the Organization is no longer subject to federal or State of New Hampshire examinations for their federal Form 990 or New Hampshire Annual Report for the years before 2022.

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P | RETIREMENT PLAN

During the year ended June 30, 2025, the Organization established a retirement plan under the Internal Revenue Code Section 403(b) through a third party for all employees who meet the eligibility requirements of the plan. Participants are permitted to make elective deferrals of their compensation up to the maximum statutory amount. The Organization made contributions of $75,000 to the plan for the year ended June 30, 2025.

The Organization also has an existing plan that was not active but is required to remain open until the existing account balances are withdrawn from the plan. There were no contributions to this plan for the years ended June 30, 2025 and 2024.

Q | LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Organization's financial assets available within one year from the statements of financial position date for general operating expenses are as follows:

	2025	2024
Cash and Cash Equivalents	$ 718,951	$ 610,422
Accounts Receivable	146,120	145,002
Grants Receivable	187,204	179,217
Prepaid Expenses	79,957	74,000
Certificate of Deposits – Short-Term	200,094	199,936
Investments	549,617	507,130
Financial assets, at year end	1,881,943	1,715,707
Less those unavailable for general expenditures within one year due to:		
Donor-imposed restrictions	-	-
Board designated funds	(105,369)	(216)
Financial assets available to meet cash needs for general expenditures within one year	$ 1,776,574	$ 1,715,491

The Organization had financial assets on hand equal to approximately 4 months of operating expenses, which totaled $4,758,169 for the year ended June 30, 2025. The Organization had financial assets on hand equal to approximately 5 months of operating expenses, which totaled $4,159,782 for the year ended June 30, 2024. At times, the Board of Directors may designate a portion of any operating surplus to its liquidity reserve for future expenditures. At June 30, 2025 and 2024, there was $105,369 and $216 of Board Designated Funds set aside for capital and other repairs and maintenance projects, respectively. A significant portion of the Organization's funding is derived from cost reimbursement grants from federal and state agencies; therefore, the Organization believes its liquid financial assets

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are sufficient to fund unanticipated liquidity needs that may arise. Additionally, the Organization has a line of credit which allows for borrowings up to $600,000.

R | COMMITMENTS AND CONTINGENCIES

Energy Efficiency Initiative
In fiscal year 2010, the Organization began an initiative to improve the energy efficiency of the 450 North State Street and 17 Knight Street building in Concord, New Hampshire. The initiative includes energy improvements, including insulation, new windows, new daycare ceilings, ventilation and lighting, boiler replacement, conversion to electronic thermostats, and appliance replacement at an estimated total cost of $681,265.

Financial support for the energy efficiency initiative included a Community Development Finance Authority (CDFA) grant of $343,000. Additional funding was obtained from a Community Development Block Grant (CDBG) in the amount of $313,265 through the City of Concord, New Hampshire and $15,000 in cash donations. These grants were completed in 2011. Both grants are restricted to the Organization's energy efficiency initiative. Additionally, in the event the Organization ceases to use the buildings in providing services to low to moderate income populations, both grants will require repayment of a portion of the proceeds. This contingency continues through 2020 and 2030 for the CDFA and CDBG grants, respectively.

Grant Compliance
The Organization received funds under various grants. Under the terms of the grants, the Organization is required to use the funds within a certain period and for purposes specified by governing laws and regulations. If expenditures were found not to have been made in compliance with laws and regulations, the Organization might be required to repay the funds.

Contingencies
In fiscal year 2016, the County of Merrimack awarded the Organization a CBDG grant in the amount of $300,000 to be used for building improvements at the Garrison facility. The improvements include roof replacement, exterior façade mortar repairs, exterior painting, solar panels, and additional insulation at its 17 Knight Street, Concord, New Hampshire facility. The grant requires that at least 77% of the persons served by the project be low and moderate income. In the event of default, the grant may require repayment of the funds already distributed. This contingency continues through the year 2036.

S | RELATED PARTY TRANSACTIONS

Beginning in January 2024, the Board of Directors elected a Board Member that is employed by an entity that provides investment advisory services to the Organization. The Board member also serves as an Officer for the Board of Directors. Fees paid to this service provider was $5,595 and $450 for the years ended June 30, 2025 and 2024, respectively

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T | CONCENTRATIONS

Cash
The Organization maintains cash and cash equivalents in bank deposit and investment accounts. Cash balances held in bank deposit accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to $250,000. Money market funds held in investment accounts and are not insured or guaranteed by the FDIC or any other government agency. The Organization's money market funds are held with reputable financial institutions and are invested in US government securities. Management monitors the credit quality of these institutions and funds and believes that the Organization is not exposed to any significant credit risk on these balances. At June 30, 2025 and 2024, the Organization had uninsured balances of $524,280 and $404,178, respectively.

Accounts Receivable
Financial instruments that potentially subject the Organization to concentrations of credit risk consist primarily of accounts receivable. The Organization performs ongoing credit evaluations of its customers, and does not require collateral. Historically, credit losses have not been significant. At June 30, 2025, the Organization's accounts receivable consists of approximately 93% from three customers. At June 30, 2024, the Organization's accounts receivable consists of approximately from 82% from four customers.

Grants Receivable
At June 30, 2025 and 2024, the Organization's grants receivable consists of 94% and 100% from one grantor, respectively.

Major Source of Funding
The major source of funds for the Organization's operations is made available by federal and state government grants. The State of New Hampshire Department of Education (DOE) provides 17% and 22% of the total support and revenue received for the years ended June 30, 2025 and 2024, respectively. The availability of funding is contingent upon federal or state authorization for program activity and appropriation of funds.

Major Customers
Tuition and fee revenue from Concord School District, one of Second Start's major customers, represented 25% and 23% of the Organization's total support and revenue for the years ended June 30, 2025 and 2024, respectively.

U | PRIOR PERIOD ADJUSTMENT

The Organization restated its previously issued financial statements for the year ended June 30, 2024 to reflect a correction of an error related to expenses that should have been recorded as prepaid expenses in the year ended June 30, 2021. The effect of the restatement to the year ended June 30, 2024 was to increase prepaid expenses and deferred revenue by $46,915 on the statement of financial position.

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The effect of the restatement on results of the Organization's financial position as of and for the year ended June 30, 2024 are as follows:

	As Previously Reported	As Restated	Change
Prepaid Expenses	$ 27,085	$ 74,000	$ 46,915
Total Assets	3,122,910	3,169,825	46,915
Deferred Revenue	12,928	59,843	46,915
Total Liabilities	363,190	410,105	46,915
Total Liabilities and Net Assets	$ 3,122,910	$ 3,169,825	$ 46,915

V | RECLASSIFICATIONS

Certain amounts in the 2024 financial statements have been reclassified to the 2025 presentation. These reclassifications had no effect on the reported results of the previously reported net assets.

W | SUBSEQUENT EVENTS

Management has evaluated subsequent events through December 15, 2025, the date which the financial statements were available to be issued, and has not evaluated subsequent events after that date. The Organization did not identify any subsequent events that would require disclosure in the financial statements.

SUPPLEMENTAL SCHEDULES

SECOND START

SCHEDULE OF SUPPORT AND REVENUES, EXPENSES AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED JUNE 30, 2025

	Fundraising	*General & Building*	*Special Education*	*TET Program*	*Alternative High School*	*Student Assistance*	*Adult Education & Literacy*	*Welcoming Concord*	*Daycare*	*Total*
SUPPORT AND REVENUES										
Grants from Governmental Agencies	$ -	$ -	$ -	$ -	$ -	$ -	$ 820,811	$ -	$ 466,552	$ 1,287,363
Private Fees	-	-	-	-	-	-	-	33,400	1,169,057	1,202,457
Fees from Governmental Agencies	-	-	161,431	301,237	553,646	882,312	241,627	-	-	2,140,253
Miscellaneous Income	-	23,672	16	-	12,400	-	200	-	6,853	43,141
Contributions of Cash and Other Financial Assets	-	27,219	-	-	100	-	-	21,222	12	48,553
Contributions of Nonfinancial Assets	-	-	-	-	18,900	-	-	-	-	18,900
United Way	-	-	-	-	-	-	11,234	5,000	-	16,234
Fundraising Income	10,776	-	-	-	-	-	-	-	-	10,776
Investment Income, Net of Fees	-	74,054	-	-	-	-	-	-	-	74,054
Total Support and Revenues	10,776	124,945	161,447	301,237	585,046	882,312	1,073,872	59,622	1,642,474	4,841,731
TOTAL SUPPORT, REVENUE, AND OTHER NET ASSETS WITHOUT DONOR RESTRICTIONS	10,776	124,945	161,447	301,237	585,046	882,312	1,073,872	59,622	1,642,474	4,841,731
EXPENSES										
Program Services										
Instruction and Student Activities	-	7,810	344,459	70,026	314,867	732,426	686,668	29,287	1,218,127	3,403,670
Staff Development and Professional Fees	-	-	8,015	2,008	3,946	10,869	235,015	-	4,914	264,767
Other Program Costs	-	5,433	21,870	22,054	32,854	11,508	63,038	10,356	192,433	359,546
Occupancy	-	-	12,237	6,298	32,107	-	28,878	-	83,613	163,133
Interest	-	-	107	19	19	-	49	-	-	194
Direct Depreciation	-	-	11,538	3,655	9,353	31	15,590	-	39,309	79,476
Total Program Services	-	13,243	398,226	104,060	393,146	754,834	1,029,238	39,643	1,538,396	4,270,786
Support Services										
General Administrative	-	-	53,619	10,585	31,073	67,979	122,877	3,800	177,432	467,365
Total Support Services	-	-	53,619	10,585	31,073	67,979	122,877	3,800	177,432	467,365
Fundraising										
Fundraising	20,018	-	-	-	-	-	-	-	-	20,018
Total Fundraising	20,018	-	-	-	-	-	-	-	-	20,018
Total Expenses	20,018	13,243	451,845	114,645	424,219	822,813	1,152,115	43,443	1,715,828	4,758,169
Excess (Deficiency) of Support and Revenues Over Expenses	(9,242)	111,702	(290,398)	186,592	160,827	59,499	(78,243)	16,179	(73,354)	83,562
Net Assets, Beginning of Year	(38,309)	1,394,800	(1,574,572)	811,029	1,406,057	142,260	121,967	12,164	484,324	2,759,720
Net Assets, End of Year	$ (47,551)	$ 1,506,502	$ (1,864,970)	$ 997,621	$ 1,566,884	$ 201,759	$ 43,724	$ 28,343	$ 410,970	$ 2,843,282

See Independent Auditor's Report

SECOND START
SCHEDULE OF SUPPORT AND REVENUES, EXPENSES AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED JUNE 30, 2024

	Fundraising	*General & Building*	*Special Education*	*TET Program*	*Alternative High School*	*Student Assistance*	*Adult Education & Literacy*	*Welcoming Concord*	*Daycare*	*Total*
SUPPORT AND REVENUES										
Grants from Governmental Agencies	$ -	$ -	$ -	$ -	$ -	$ -	$ 924,430	$ -	$ 302,112	$ 1,226,542
Private Fees	-	-	-	-	-	-	-	10,485	1,098,061	1,108,546
Fees from Governmental Agencies	-	-	116,989	196,987	504,749	604,955	262,621	-	-	1,686,301
Miscellaneous Income	-	3,056	-	5,900	-	364	205	-	3,766	13,291
Private Grants	-	-	-	-	-	-	30,000	10,000	-	40,000
Contributions of Cash and Other Financial Assets	-	22,549	-	-	950	-	385	-	-	23,884
Contributions of Nonfinancial Assets	-	-	-	-	18,900	-	-	-	-	18,900
United Way	-	-	-	-	-	60	21,769	-	-	21,829
Fundrasining Income	35,726	-	-	-	-	-	-	-	-	35,726
Investment Income, Net of Fees	-	39,897	-	-	-	-	-	-	-	39,897
Total Support and Revenues	35,726	65,502	116,989	202,887	524,599	605,379	1,239,410	20,485	1,403,939	4,214,916
TOTAL SUPPORT, REVENUE, AND OTHER NET ASSETS WITHOUT DONOR RESTRICTIONS	35,726	65,502	116,989	202,887	524,599	605,379	1,239,410	20,485	1,403,939	4,214,916
EXPENSES										
Program Services										
Instruction and Student Activities	-	7,347	325,591	60,136	163,001	523,045	625,598	16,513	1,122,987	2,844,218
Staff Development and Professional Fees	-	-	3,202	1,349	2,680	4,763	297,117	-	6,026	315,137
Other Program Costs	-	6,324	21,970	18,071	22,955	5,900	42,278	4,022	151,332	272,852
Occupancy	-	-	9,482	4,975	27,483	-	25,309	-	79,634	146,883
Interest	-	-	155	31	35	-	85	-	-	306
Direct Depreciation	-	-	11,082	3,588	6,059	-	26,973	173	39,158	87,033
Total Program Services	-	13,671	371,482	88,150	222,213	533,708	1,017,360	20,708	1,399,137	3,666,429
Support Services										
General Administrative	-	-	49,128	8,188	24,564	49,128	110,539	4,094	173,677	419,318
Total Support Services	-	-	49,128	8,188	24,564	49,128	110,539	4,094	173,677	419,318
Fundrairing										
Fundrairing	74,035	-	-	-	-	-	-	-	-	74,035
Total Fundraosing	74,035									74,035
Total Expenses	74,035	13,671	420,610	96,338	246,777	582,836	1,127,899	24,802	1,572,814	4,159,782
Excess (Deficiency) of Support and Revenues Over Expenses	(38,309)	51,831	(303,621)	106,549	277,822	22,543	111,511	(4,317)	(168,875)	55,134
Net Assets, Beginning of Year	-	1,342,969	(1,270,951)	704,480	1,128,235	119,717	10,456	16,481	653,199	2,704,586
Net Assets, End of Year	$ (38,309)	$ 1,394,800	$ (1,574,572)	$ 811,029	$ 1,406,057	$ 142,260	$ 121,967	$ 12,164	$ 484,324	$ 2,759,720

See Independent Auditor's Report